

# The Essential Guide to CSSEA's Collective Agreements Anne Campbell, HRLR Consultant



2023 AGM and Conference

## Article 1 – Preamble

- Outlines terms of engagement between parties: "cooperate fully, individually and collectively with one another"
- Outlines goal for parties: "to establish an effective working relationship between the union and management"

## Article 2 – Definitions

#### Three types of employment statuses in the sector

# Regular Full-time

- Appointed to a full-time position and works full-time hours
- Entitled to all benefits in collective agreement

# Regular Part-time

- Appointed to a regular part-time position and works less than full-time hours
- Entitled to benefits on a proportional basis except for health and welfare benefits

#### Casuals

- Appointed on an "on call" basis to cover absences of a regular employee
- Article 30

## Article 2 – Definitions

**Ability**: ability to interact effectively with clients

Used for appointments

Classification: classifications listed in

Appendix A (Wage Grid)

Used for job evaluations, layoffs, and appointments

**Premiums**: no pyramiding of wage-related premiums

# Article 3 – Union Recognition and Rights

#### **Article 3.6 – Recognition and Rights of Stewards**

- Outlines duties of stewards
- Includes
  - Participating in investigation meetings that could lead to discipline
  - Participating in grievance meetings
- Does not include
  - Non-disciplinary meetings (e.g., coaching meetings, performance appraisal meetings, meeting where a letter of expectation will be issued)

# Article 3 – Union Recognition and Rights

#### **Article 3.10 – Time Off for Union Business**

 Outlines when leave will be granted and how the steward will be compensated for performing union business

#### **Article 3.4 – No Other Agreement**

 An employee and employer cannot make an agreement that conflicts with the terms of the collective agreement

# Article 4 – Union Security

 All employees are members of the union except those excluded by the Labour Relations Code or by mutual agreement between the parties

## Article 5 — Check-off of Union Dues

- Union advises Employer of amount for dues
- Dues are deducted from gross salary

#### Article 6 – ER and Union Will Acquaint New Employees

- An Employer must provide new employee with:
  - copy of Collective Agreement and
  - contact information for their union
- A steward is allowed to meet with new employee within employee's first 30 days of employment for 30 minutes during steward's regular working hours, without loss of pay

# Article 7 – Employer's Rights

- Employer has right to manage and direct employees
- Right is subject only to terms set out in Collective Agreement, and any applicable legislation (e.g., WSBC, HRC)
- Must not be exercised in a manner that is arbitrary, discriminatory, or in bad faith

# Article 8 – Employer/Union Relations

## Labour Management Committee is:

- Comprised of union and employer representatives
- A forum to share information and to discuss emerging issues which may lead to grievances
- An opportunity to build respectful, healthy and effective relationships between union and management representatives

# Article 8 – Employer/Union Relations

## Labour Management Committee is <u>not</u>:

- a contest or wrestling match
- a place to discuss or settle individual grievances
- a place to 'renegotiate' or alter the collective agreement
- able to bind the parties to its decisions

# Grievance Humour



#### Step 1

- Employee and her steward meet with employer to try to resolve dispute
- If not resolved, then:

#### Step 2

- Employee files dispute in writing (grievance form) within 30 days
- Within 10 days of receiving form, employer, employee, and steward complete shared fact sheet
- Employer response due within 14 days of receiving of form
- Union representative has conduct of matter
- If not resolved, then:

#### Step 3

- Union representative advances grievance within 14 days of receiving employer's step 2 reply
- Union representative and employer try to resolve matter
- Employer's response due within 30 days
- If not resolved, then:

# Referred to 3<sup>rd</sup> party

- Union representative refers grievance to arbitration within 30 days after receiving employer's step 3 reply
- CSSEA, on behalf of employer, and Union representative resolve matter with assistance of a 3<sup>rd</sup> party (mediator or arbitrator)

#### Time limit exceptions:

- Suspensions can be filed at Step 2 or Step 3
- Probation dismissals can be filed at Step 3
- Post probation dismissals filed directly to arbitration
- Layoff and recall grievances can be filed at Step 2 or 3
- Appointment grievances follow a different procedure (Article 24.9)

## Article 10 – Arbitration

- Agreed to list of arbitrators (Appendix B List of Arbitrators)
- Decision of arbitrator is final, binding, and enforceable on an Employer and Union
- Arbitrator's fees and expenses are shared equally between Employer and Union

- Discipline should be documented in writing
  - Exception: Verbal warnings documented in writing are written warnings. Unique to community social services sector.
- Suspension of more than 20 days is a dismissal (Article 11.2(b))

- All documents issued to an employee should be placed in employee's personnel file
- 18 months sunset clause (Article 11.4(d))
  - Applies to all disciplinary letters except suspension letters
  - Does not apply to performance evaluations
  - Extensions

#### **Article 11.6 – Investigation Interviews**

 Employee has right to have steward present and select the steward provided it does not result in an undue delay

#### **Article 11.7 – Abandoning Position**

 Fail to report to duty for 3 consecutive working days and have not informed Employer of reason

#### **Article 11.8 – Probation**

- Supervisory and professional employees
  - 6 months based on a regular full-time; cannot exceed 9 months
- All other employees
  - 3 months based on a regular full-time;
     cannot exceed 6 months

# **Probationary Period**



"HOLD ON, BRANDON, LET YOUR PROBATIONARY PERIOD EXPIRE BEFORE. YOU START MICROWAVING FISH."

# Test of Suitability (Article 11.8 – Probation)

- The employee was clearly advised they must complete a probation period as a term of their employment contract.
- The employee was clearly advised of the performance expectations they would have to meet in order to satisfy the probationary review.
- 3. The performance expectations are reasonable.
- 4. The employee was advised of their performance shortcomings **before** the probation period expired and instructed on how to improve.
- 5. The employee was given a fair opportunity to demonstrate improvement and in fact failed to do so.
- The employee was warned that a failure to improve will lead to dismissal.

# Discipline



'Where's the fun in being an employer if you can't spontaneously sack someone anymore.'

#### **Article 11.9 – Employee Investigations**

- Employee under investigation should be reassigned or placed on leave of absence without loss of pay
- Steward representation offered to all staff interviewed
- Try to complete within 14 days
- Provide union with a summary of investigation report

# Article 12 – Seniority

- RFT date
- RPT hours paid
- Casuals hours paid
- Seniority lists are updated and provided to the union every 6 months (January and July)
- Same seniority determined by chance

# Article 13.1 – Layoff

#### When is a layoff triggered?

- Position has been eliminated
- Hours reduced by more than 4 per week
- Employee loses their health and welfare benefits (hours reduced to less than 20 hours per week)
- Employee's employment status changes (e.g., full-time to part-time or part-time to full-time)

# Section 54 (Labour Relations Code)

When there is a material change to a program that affects the terms and conditions of employment for a significant number of employees, the *Labour Relations Code* requires the Employer to issue section 54 notice to the union requesting a meeting to discuss the change.

Note: The minimum notice is 60 days.

# Article 13.2 – Pre-Layoff Canvass

#### Three options:

- 1. Casual call-in and recall lists;
- Early retirement; or
- 3. Other voluntary options (e.g., accepting restructured positions and/or new vacancies)

# Article 13.3 – Layoff

#### Non-residential programs

Layoff junior employee in classification

#### **Residential programs**

 Layoff junior employee within appropriate shift and within their worksite

# Article 13.4 – Bumping

- For the employee laid off, bumpee #1, and bumpee #2, Article 13.4(b) applies
- These employees can bump:
  - any employee less senior provided they are qualified to perform the work
  - up in hours provided the position they are bumping into is not a supervisory position

# Article 13.4 – Bumping

For bumpee #3 and onwards, Article 13.4(c) applies. The employees can bump the least senior in the same classification within the 4 hour time bands or different classification within the 4 hour time bands.

## Article 13.6 – Advance Notice

- Outlines length of notice employees are entitled to when they are laid off
- Dependent on employees' length of employment with organization
- Notice can be working notice or pay in lieu of notice

## Article 13.5 – Recall

- One year
- No regular employees hired until recall process exhausted.
- Employees on recall have the right to apply for postings. They are treated as internal.
- If employee on recall is qualified and more senior then she is recalled to the position. Less senior employees are not considered.

# Information Appendix H

 Flowcharts illustrating Article 13 – Layoff and Recall

### Article 14.2 – Hours of Work

- Hours of work defined in local issues MOA
- Called into work and upon arrival informed not required to work paid 2 hours' pay
- Called into work and required to work paid a minimum of 3 hours' pay
- Regularly scheduled shifts must be a minimum of 4 hours

### Article 14.2 – Hours of Work

- Employees cannot be scheduled for more than 5 consecutive days without receiving 2 consecutive days off
- Exception: Employees can request in writing to be scheduled for 6 days/week
- Note: Employees must have a 24 hour break after 6 consecutive days of work

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### Article 14.2 – Hours of Work

- Additional hours:
  - offered to regular part-time employees who have requested in writing to work additional hours and provided their availability
  - cannot result in overtime
  - cannot conflict with employee's regular schedule

### Article 14.3 – Rest Periods

- Paid breaks
- 2, 15 minute breaks (1 before and 1 after meal period)
- Due to needs of clients, employees may be required to remain within general area so that they are readily available for safety or emergency situations

### Article 14.4 – Meal Periods

- 30-60 minutes away from worksite
- Unpaid unless employer requires employee to be at worksite

### Article 14 – Other Articles

### **Article 14.2(g) – Extended Hours**

 With agreement of union, employees work up to 16 hours per day

#### Article 14.5 – Flextime

 If employer approves, employees choose their start and finish times and work up to 10 hours per day

#### **Article 14.8 – Conversion of Hours**

### Article 15 – Shifts

### **Article 15.4 – Split Shifts**

 Negotiate with union and add to local issues agreement

#### **Article 15.5 – Work Schedules**

To change work schedule, need to provide 14 calendar days' notice

### Article 16 – Overtime

- 1.5x first 2 hours over regular full-time hours as defined in local issues under Article 14.2
- 2.0x In excess of 2 hours
- 2.0x all hours worked on a scheduled day of rest
- Pay or equivalent compensatory time off in lieu

### Article 16.8 – Callback Provisions

#### Return to worksite

- Minimum 2 hours at applicable overtime rates
- Transportation allowance minimum \$2.00

### Fielding calls (do not return to worksite)

- 1.5x for 30 minutes or portion thereof for every call
- 1.5x for actual time on call if more than 30 minutes

# Article 17 – Holidays

- 13 recognized in collective agreement
- Regular part-time employees either have:
  - a) a statutory holiday bank based on 4.6% of earnings (all scheduled straight-time hours and additional hours worked, up to the allowable straight-time maximum) or
  - b) Earn 4.6% on each pay cheque
  - c) Commencing April 1, 2023 it increases to 5.0%

### Article 18 – Annual Vacations

- Outlines vacation entitlement per years of continuous service
- Continuous service is not seniority
- Vacation carryover 10 days
- Vacation advances of up to 2 weeks
- Vacation payouts



# **Group Exercise**

This is a group exercise on seniority and vacation entitlement. You will have ½ hour to complete it.



# **Group Exercise Results**

### Article 19 – Sick Leave

- 1 day per month to a maximum of 156 days
- Compensated at 80% of employee's pay
- Compensated at 100% of employee's pay effective April 1, 2024
- Can be used for medical and/or dental appointments
- ESA sick leave incorporated into Collective Agreement

# Article 20 – Special and Other Leaves

#### **Article 20.1 – Bereavement Leave**

- 3 days with pay
- Up to 2 additional days without loss of pay for travel

#### **Article 20.2 – Special Leave**

Without pay to a maximum of 10 per year

New language –Domestic and Sexual Violence Leave

New language – To attend/celebrate Indigenous spiritual ceremonial events – two days

# Article 20 – Special and Other Leaves

#### Article 20.6 – General Leave

- Leave of absence without pay
- Approved by employer

#### **Article 20.7 – Benefits While on Unpaid LOA**

- Days not consecutive
- 1<sup>st</sup> 20 work shifts in a year employer pays benefits
- 21<sup>st</sup> work shift onwards employee pays benefits

# Article 20 – Special and Other Leaves

### **Article 20.8 – Compassionate Care Leave**

- Leave of absence without pay
- Up to 27 weeks to care for a family member who is terminally ill and has significant risk of death within 26 weeks

# Article 21 – Maternity and Parental Leave

- Aggregate Leave 78 weeks (18 months)
- Leave without pay
- Benefits paid by employer
- At end of leave
  - Placed in former position or
  - Request a further unpaid LOA (extended child care leave)
- Extended child care will be granted

# Article 22 – Safety and Health

### **Joint Safety and Health Committee**

- Meet at least once per month
- If meetings during regular working hours then without loss of pay
- If meetings outside regular working hours then straight-time pay

# **Community Social Services Health and Safety Handbook**

https://www.cssea.bc.ca/PDFs/WSBC/CSS\_HS\_Handbo ok2018.pdf

# Article 23 – Technological Change

Self explanatory

# Article 24.1 – Job Postings

- Employer determines if there is a vacancy
- Post position internally and externally for a minimum of 7 calendar days
- Qualified internal applicants considered and interviewed prior to external applicants
- If less then 20 hours per week offer to existing regular employees first

# Article 24.2 – Information in Postings

- Nature of position RFT, RPT, casual
- Experience level and years
- Qualifications not just what is in job description
- Wage Appendix A of collective agreement
- Location
- Shift schedule
- Hours per week

# Article 24.2 – Information in Postings

- Closing date
- Location where applications are to be sent
- Whether employee is required to use his/her car
- "This position is open to all genders."
  - Exception: Bona fide occupation requirements
- "This position requires union membership."

# Article 24.3 – Appointment Policy

- Non-supervisory appointments
  - 4 factors: seniority, ability, performance, and relevant qualifications
- Supervisory appointments
  - 3 factors: ability, performance, and relevant qualifications

# Ability

- 'Immediate and present' ability to perform work
- Ability to interact effectively with clients (Article 2.2), supervisors, and co-workers
- Reliability (absenteeism record)
- Initiative
- Communication skills
- Leadership qualities

# Relevant Qualifications

- Type and amount of formal education and training required
- Ensure qualifications specified in posting consistent with job description and actual job duties to be performed
- Where employees have been in a job for which they are applying, they have de facto established they are qualified to hold the job

## Performance

- Present and past performance relevant to posted position
- References

# Seniority

- Length of service with an organization
- Rewards loyalty and longevity of service

### Article 24.4 – Transfers

- Transfers may happen if bona fide reasons exist
- Notice for temporary transfer
  - Investigation as soon as possible
  - Non-investigation 14 calendar days (Article 15.5(a))
- Notice for permanent transfer 15 calendar days

### Article 24.5 – Trial Period

- Applies to existing employees
- 3 months of RFT
- Can extend by additional 3 months
- Will be extended by amount equal to absences greater than 2 weeks

### Article 24.6 – Local Union Observer

"The President of the Union or his/her designate may, upon an applicant's request, sit as an observer on a selection committee for posted positions within the bargaining unit. The observer will be a disinterested party."

### Article 24.7 - Notification

- 7 days to advise all applicants of successful applicant
- At request of unsuccessful applicant employer to discuss reasons why applicant was unsuccessful and areas of improvement
- At written request of unsuccessful applicant employer to provide reasons in writing

# Article 24.11 – Temporary Vacancies

- Less than 3 months do not post (offer as additional hours per Article 14.2(e))
- More than 3 months post
- Any employee (regular or casual) can apply
- If regular, employment status in temp position = regular

# Article 24.11 – Temporary Vacancies

- If casual, employment status in temp position = casual
  - Exceptions:
  - Can accrue vacation and statutory holidays instead of receiving 10.2% in lieu and
  - Eligible for health and welfare benefits after
     3 months in temp position
  - 3. New language: Casual employees will receive 10.6% of straight-time pay effective April 1, 2023

# Article 24.11 – Temporary Vacancies

- When can a temporary position be posted as a regular position?
- 18 months from incumbent's last day worked provided incumbent is off on LTD

## Article 24.13 – Deemed Qualified

 Current employees in position where Employer changes qualifications are deemed qualified

## Performance Evaluation

















## Article 24.14 – Evaluation Reports

- Form provides for employee's signature in 2 places:
  - Employee accepts the evaluation or
  - Employee disagrees with the evaluation
  - New Language ee will be given up to 7 calendar days after the interview to read, review and sign the evaluation.

## Article 25 – Career Development

Self explanatory

## Article 26 – Payment of Wages and Allowances

#### Article 26.2 - Pay Days

Where an employer's payroll system allows, the Employer will make available to employees their banks and year-to-date totals each pay period.

#### **Article 26.4 – Substitution Pay**

 Higher grid level – paid rate at higher GL at least 8% above current rate but not more than step 4

#### **Article 26.6 – Pay on Temporary Assignment**

Lower grid level – maintain rate of pay

## Article 26 – Payment of Wages and Allowances

#### **Article 26.9 – Transportation Allowance**

61 cents per kilometer

#### Article 26.10 – Meal Allowance

 Outlines reimbursement rates for breakfast, lunch and/or dinner when away on business approved by the Employer

## Article 26 – Payment of Wages and Allowances

#### **Article 26.12 – Salary Rate Upon Employment**

 Hiring rate for new employee cannot be higher than rate of pay for existing employees in same classification with similar work experience, training, and education

## Article 27 – Health and Welfare Benefits

## Eligibility

- 20 regularly scheduled hours per week
- New hire probation period successfully completes
- Existing employee trial period works in position not to exceed 3 months
- 100% employer paid

### Article 27 – Health and Welfare Benefits

#### **Additional Comments**

- MOA #5 outlines additional details about LTD, including statement that EIP is mandatory
- MOA #7 outlines details about payment of group life benefits for terminally ill employees
- Info App A detailed information about benefits plan

# Early Intervention Program

- Facilitates early return-to-work for regular employees with occupation and non-occupational disabilities
- Mandatory program
- Employer must refer regular employees to EIP if they have been absent for more than 5 consecutive days
- Employer must refer regular part time employees to EIP if absent for 8 calendar days.
- Must refer immediately when employee absent due to workplace injury/illness through WCB or Motor vehicle accident.
- Regular employees must participate in EIP once they have been referred

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## Article 28 – General Conditions

#### **Article 28.6 – Contracting Out**

 Can contract out provided no layoff of employees

#### **Article 28.12 – Required Certificates**

Employer pays the cost of renewing required certifications

## Article 28 – General Conditions

#### **Article 28.13 – Volunteers**

 Can use volunteers provided no layoff of employees

### Article 29 – Harassment

- Articles 29.1 and 29.2 define types of harassment (personal and psychological harassment and sexual harassment)
- Articles 29.3 and 29.4 outline process and procedure
- New Language: personal and psychological harassment may include lateral violence, of a repeated, persistent or singular incident

## Article 29 – Harassment

 Harassment is **not** good faith actions of a manager or supervisor relating to management and direction of employees

### Article 29 – Harassment

- Article 29.4(c) complaint must contain:
  - Specific instance(s) and date(s) that alleged harassment occurred;
  - Names of any witnesses;
  - Explanation of how action constitutes a violation of Article 29; and
  - Remedy sought.

## Article 30 – Casual Employees

#### **Article 30.1 – Employment Status**

 Employed to cover absences of regular employees (less than 3 months)

#### Article 30.3 – Casual Call-In Procedures

Will be offered work assignments in order of seniority

# Article 30 – Casual Employees

# Article 30.5 – Paid Holidays and Vacation for Casual Employees

- Receive 10.2% in lieu of vacation and statutory holiday bank
- Effective April 1, 2023 changed to 10.6%

#### **Article 30.8 – Regular to Casual Status**

 Regular employees can <u>apply</u> to transfer to casual status provided employer needs casuals

# Article 31 – Municipal Pension Plan

 Contact MPP because MPP rules supersede collective agreement (Article 31(f))

# Article 32 – Term of Agreement

Expires March 31, 2025

## Appendix A – Wage Grid

- Outlines wage rates per classification
- To progress up steps hours are tracked by classification

## Appendix A – Wage Grid

#### **Section C – Increment System**

- Outlines rates to be paid to employees when appointed into higher Grid Level position, lower GL position, within same GL position
- Outlines rate to be when laid off and bump into another classification

## Appendix A – Wage Grid

#### Section D – Non-Provincially Funded Positions

 Allows parties to negotiate an agreement that provides for terms and conditions of employment less than what is outlined in collective agreement.

### Joint Job Evaluation Plan

- MOA #9 outlines the intent of JJEP
- Information Appendix C Maintenance
   Agreement and Classification Manual outlines
   the JJEP process

#### Committees

- Benefits While on Certain Leaves of Absence Committee
- Benefits Committee
- Classification Committee
- Disability Committee
- Joint Training Committee
- Labour Adjustment and Education Fund Committee
- Sector Committee
- Technical Committee
- Support for gender affirming care

# Questions

